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David A. Rudawitz, PMP

PROFESSIONAL PROFILE

Mr. Rudawitz is a Consultant and Vice President of Antevorte Consulting, LLC. Mr. Rudawitz is a certified Project Management Professional (PMP). Previously with the IBM Global Services National Enterprise Architecture Practice Mr. Rudawitz is a certified Enterprise Architecture Senior Consultant. He specializes in enterprise information system management consulting and IT Value. Mr. Rudawitz has 30 years of progressive technical and management experience in enterprise IT architecture, IT strategic planning, web technology and enablement, e-business, cost reduction, business re-engineering, outsourcing management, data center operations, CAD/CAM/CAE, classified computing environments and disaster and recovery operations and planning. He is a hands-on visionary with broad technical skills and a thorough understanding of the IT trends and developments affecting today's enterprises. His multi-industry experience includes aerospace, defense, manufacturing, construction, engineering, operations and maintenance, retail, nuclear power and utilities, and government. Mr. Rudawitz is a dynamic, self-directed, results oriented project manager with a track record of customer satisfaction, on-time delivery and cost effectiveness.

PROFESSIONAL EXPERIENCE

Representative examples of Mr. Rudawitz's experience include:

- Performed enterprise business architecture modeling consulting to the Washington State Office of Financial Management to assist in the development of as-is and to-be models of back office financial and administrative systems to support Washington State government operations. This effort is part of a state-wide initiative to reduce cost and improve efficiency of government.
- Consulting Enterprise Architect for a state-of-the-art comprehensive call handling project for a major national insurance company. The project scope included CTI, IVR, text to speech, speech to text, natural language processing and work force management. Developed requirements, cost/benefits analysis, RFP review and financial analysis.
- Performed data collection and readiness/deployment consulting to a major national insurance company for their deployment of Adaptive Enterprise Architecture Manager. This project includes the integration of the enterprise technical architecture, business processes and company business and strategic planning.
- Developed a comprehensive incentivized cost reduction program that has been submitted to the Oregon State Legislature to assist the state with its fiscal challenges. Testified to the legislature and provided consulting services to assist in the understanding of this innovative program.
- Provided testimony to the Oregon State Legislature outlining a top level strategy for the delivery of IT services to state government.
- Principal investigator and final report author for the Enterprise Architecture Tool Selection project conducted by IBM to select a tool to enable IBM's Enterprise Architecture methodology. This project involved hands on evaluations of the major tools available in the industry including Popkin System Architect and Computas Metis.
- Developed, as the chief architect, a visionary tool enabled Enterprise Architecture for modern airlines. This effort incorporated industry best practice for Enterprise Architecture. This is being used to support IBM airline customers as well as being incorporated into a new case study for use in the IBM Global Services Enterprise Architecture Methodology world-wide training. This initial model was further extended to a generic airport and a seaport.

- Developed best practice generic processes, procedures, support and training material for all aspects of Enterprise Architecture including strategy, business/IT coupling, EA models, transition project management and governance. Mentored clients, consultants and sales executives in the use and application of these processes and models.
- Developed high level Enterprise Architecture components for a major high technology electronics manufacturing company.
- Developed the high level system and technical architecture for the Enterprise Catalog Content Management (ECCM) project within IBM. Designed based on a packaged solution from Interwoven, ECCM is intended to centrally manage the catalog content for IBM's e-business websites world-wide.
- Assessed the IT architecture for a Fortune 50 international high tech manufacturing company in preparation for their transformation into an e-enabled enterprise.
- Prepared web development guidelines for a major health care management company to enable their strategic enterprise architecture for e-business development.
- Developed the initial e-business architecture for a \$14 billion waste management and energy company as it began its enterprise-wide transformation to e-business.
- Documented and assessed the IT infrastructure for a specialty clothing retail chain as a member of a rapid retail assessment team. Developed a target IT technical and application design along with gap closing initiatives.
- Conducted research and coordinated with team members to develop and document the account management architecture for the largest (\$3.2B/year) IT services outsourcing engagement conducted by any IT services company. Designed, implemented and managed an intranet website used to document and provide visibility of this effort to team members and the customer.
- As a key contributor to the development of specific Y2K contingency measures in support of this customer's overall Y2K readiness efforts. Conducted extensive research across the customer's organizations to describe and document the various database systems that contain the architectural information describing this account. Published an extensive white paper as a result of this effort. On another 7000 seat desktop services outsourcing, provided technical support and made recommendations that, when implemented, would result in over \$400K of first year savings.
- Created an Intranet for a multi-billion dollar aerospace company from the initial vision and concept through deployment. Developed the architecture, guidelines, processes, procedures and taxonomy. Promoted Internet technology vision throughout the enterprise resulting in widespread adoption of this technology. Led a geographically distributed team providing content for the Intranet and he developed and delivered a content author's guide, orientations, management presentations and training resulting in the expansion of Intranet usage and its widespread acceptance and success. Successful project manager for web technology and client server applications including a nation-wide intranet system to manage and deliver Material Safety Data Sheets to comply with OSHA regulations that significantly reduced the cost of meeting this statutory requirement.
- Developed strategic IT planning and provided technical oversight of network and desktop support IT personnel for a 14,000 employee multi-location division of a high technology company. Developed the high level file sharing architecture and then led the integration of all independent LANs into an enterprise-wide 4000+ user WAN achieving significant savings and impact to the Division. Leading a cross-department enterprise network steering committee, he insured success of the Division's network system, which was a model for the entire company and facilitated a 60% downsizing effort.
- Worked with senior subcontractor and USAF management in developing and managing cost reduction projects exceeding \$460 million in savings on a \$20B classified weapons system program. Managed cost reduction program participant subcontractors distributed across the country including the review and analysis of subcontractor factories, processes and procedures to identify qualified cost reduction projects. Designed, developed and maintained a relational database system for managing and tracking over 1000 projects thus insuring contract compliance for savings. Conceptualized and then assisted in the development and deployment of a company-wide purchasing card program resulting in over \$250K of annual savings in procurement costs.

- Managed and facilitated CAD/CAM/CAE for a major international manufacturing company. He developed and deployed the IT architecture to support engineering analysis and design efforts conducted by that firm. Conducted a company-wide study and assessment effort supported by a major computer services and hardware vendor to develop a technical architecture to support engineering efforts of all company divisions. He successfully managed the effort to acquire and implement a new CAD/CAM/CAE system filling the architecture gaps identified in the study effort, where he was responsible for and primary contributor of all efforts from conceptualization through procurement and implementation.
- Developed a division information security program for a major aerospace company along with managing technical security and systems. He was also responsible for insuring the security of all classified computer systems at that division. This included audits and the development and deployment of an information security education program to 1000 employees. Responsible for oversight and audit of IT disaster and business recovery efforts.
- Mr. Rudawitz was the CAD/CAM Systems Manager for a major DoD contractor. He served as the CAD System Manager for a top 50 architecture and engineering company. In this assignment, he developed operational, workflow and systems management procedures and guidelines. He has held various systems analysis, systems and reliability engineering and programming project assignments supporting the US Postal Service, power generation industry (nuclear and fossil fuel), operations and maintenance of remote camps and sites, and local government customers.

As a Major in the California State Military Reserve, he was responsible for the design and execution of a program to administer medical physicals to support active Army deployments and was decorated twice by Commanding General of the California National Guard for these efforts. Mr. Rudawitz is an active volunteer with the Disaster Services function of the American Red Cross where he conducts training sessions, manages damage assessment operations and develops disaster management response and operations strategies and procedures. As a Major in the Civil Air Patrol (Auxiliary USAF), Mr. Rudawitz is the Deputy Director of Emergency Services for the Oregon Wing. He was formally the Emergency Services Officer and Chief of Staff for the Oregon Wing, CAP. In that capacity he is responsible for air Search and Rescue operations and training throughout Oregon. He participates in SAR missions as a rated observer, ground team leader, Agency Liaison and Logistics Chief.

CREDENTIALS

Mr. Rudawitz has a BA. Physics and a Certificate in Client/Server Computing from the University of California, Irvine. He is a certified Project Management Professional (PMP) by the Project Management Institute (PMI). He is a member of the Association of Computing Machinery, Institute for Electrical and Electronic Engineering (IEEE), the Computer Society of the IEEE and the Project Management Institute. He has also served on CAD/CAM and Internet Technology curriculum advisory committees for several community colleges and the California State University at Fullerton. Mr. Rudawitz has worked in highly classified environments and has previously held DoD Top Secret and DoE "Q" clearances.

PAPERS PUBLISHED

- *Bringing it all together in the Office of the CIO - March 2004*
- *Enterprise Architecture – More Than Just Standards – February 2003*
- *Selecting an Enterprise Architecture Tool - December 2003*
- *Enterprise Architecture and Disaster Recovery Planning - On the way to an effective Business Continuity Planning Philosophy - November 2003*
- *Taking Enterprise Architecture to the Next Level - November 2003*
- *Why Enterprise Architecture Efforts Often Fall Short - November 2003*